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**FUTUREGROWTH** 

**/ASSET MANAGEMENT** 

Futuregrowth lifts lending suspension on the Development Bank of South Africa (DBSA)

Cape Town, 21 November 2016: Following the announcement from the Development Bank of South Africa

(DBSA) today, Futuregrowth Asset Management confirms that it will reopen lending to the DBSA with

immediate effect. This is subject to mutual agreement of additional reporting recommendations, an

additional legal clause to be added to new bi-lateral lending agreements, agreed changes to be made on

governance policies and processes and Futuregrowth's continued monitoring of the robustness of the

DBSA's governance processes and finances.

The objective of the engagement was to obtain a deeper understanding of the Board's independence,

autonomy, decision making rights, and commitment to fiduciary responsibility as well as to confirm the

shareholder's support of these goals. A further focus of the review was an assessment of the

investment/lending process to establish the extent to which decisions are made in accord with the Bank's

mandate, established processes and practices, and the requirements of applicable legislation. The

governance review involved deep analysis and negotiations which led to recommendations for enhanced

reporting and governance.

The due diligence revealed that the DBSA currently has an appropriately constituted board with a suitable

balance of skills and experience; a positive and constructive relationship between the Board and Executive

Authority; and evidenced application of policies and processes. Futuregrowth notes that the appointment

of a new Chairman and Deputy Chairman in 2018, as well as the possible new Board appointments arising

from seven current Board members' terms expiring during 2017, may have an impact on the continuity of

the Board or organisational culture. We will monitor the Board member replacement process, and may

amend our view as necessary at that time.

The 13 member Board is well balanced and largely independent, but Futuregrowth notes that there are

some Board members who hold political positions. Further, one of the DBSA's business unit heads is

related to a politically exposed person. Futuregrowth believe that currently the DBSA's governance

frameworks, including the conflict of interest policy, and the additional disclosure and reporting that the

DBSA have agreed to, can adequately mitigate potential risks if consistently and appropriately applied.

**Directors** 

PE Rackstraw (Managing Director) AC Canter\* H Beets\*\* H George\*\*\* M Patel

\*American \*\*Dutch \*\*\*British

A licensed Financial Services Provider

A Member of OLDMUTUAL

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The DBSA currently does not have a Politically Exposed Person (PEP) policy in place to govern the risks

related to lending to PEPs. However, they are in the process of implementing a PEP policy. Futuregrowth

will closely monitor the implementation, ongoing disclosure, appropriateness and execution of this

proposed policy once implemented.

Futuregrowth identified certain areas for governance improvements, for example tightening board quorum

and voting requirements, which were discussed with and well received by the Board. Further to this, the

DBSA has agreed to regular independent governance reviews.

Further, it was agreed with the Board and management that they will improve reporting on key matters

in a bid to facilitate future monitoring and transparency. The DBSA has committed to regular and prompt

public reporting on significant changes to key policies, charters and terms of reference; changes to the

composition of Board and Board sub-committees; key performance indicators and targets agreed between

the DBSA and its shareholder; annual public disclosure of the number and quantum of deals approved by

the management committees and board committees; and annual public disclosure of the number, quantum

and performance of loans made to private companies where PEPs are involved.

Futuregrowth appreciates the DBSA's prompt and proactive engagement throughout this process, and

their stated ongoing commitment to sound and rigorous governance processes and practices.

**ENDS** 

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**Futuregrowth Asset Management** has been a leader in transformational and developmental investments for over 20 years via our range of development funds which make a real difference to

people's lives in South Africa while delivering sound investment returns to investors.